# 2023 ANNUAL REPORT LIVING SPRINGS





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# **TRUSTEES**

David Down, John Down, Jo Down, Ken Lord, Anne Morrow, Paul Morrow, Roger Roxburgh, Val Roxburgh

# **BOARD MEMBERS**

Greg Williamson(Chair), Denis Aldridge, Catherine Blockley

# **SOLICITORS**

Parry Field & Co.

### **AUDITORS**

Smith & Jack

## **BANKERS**

BNZ

# **ACCOUNTANTS**

Astute Mode

# Director's Report



In late 1971 a woman named Jean Darnell stood on a barren hill above Allandale overlooking Whakaroupo/Lyttelton Harbour and made a bold proclamation:

"Just as there are natural springs in this place, so there are hidden springs and people will come from afar and they will be refreshed and they will go from here and refresh others."

Now as we celebrate our 50th year her words have proven to be more profound than was probably understood at the time. Not only was one of the few level sites on that barren hillside developed into a modern camping facility and the place named Living Springs but it has become a magnet to thousands of people every year. It is estimated that in excess of 350,000 people have been drawn to this place of refreshment over that 50-year period and most have gone from here enriched by the experience.

As we become more aware of the challenges our society faces at this current time, including the impact of the first pandemic to strike our shores in our lifetime, the increasing pace of life, cost of living, climate-related events and multiple personal challenges it has become abundently evident that many in our society are under duress and in need of help. Never has what we do been so relevant and our understanding of the Tikanga Maori concept of Manaakitanga been so important.

Manaakitanga: "Caring for a person's mana" (wellbeing in a holistic sense). A way of engagement that acknowledges the prestige (mana) of others as having equal or even greater importance than one's own through expressions of hospitality, aroha and mutual respect. When one displays manaakitanga they uplift the status of all, building unity through humility and giving.



Through the vision of our founders and the dedication of the team who work here this place has become a well of life to vast numbers of the people of our region. As well as the 5000 school children who come here on an annual basis, multiple health camps have made this place their home and groups as diverse as choirs, karate and quilting are flocking to this place on the hill. The kitchen team cater over 75,000 meals a year and a warm caring hospitality ethos continues to be at the heart of everything we do.

Our connection to the land and our growing awareness of our kaitiakitanga. responsibilities of guardianship of the natural resources on our 400-hectare property has been a hallmark of our journey in recent years. With 150 hectares of remnant indigenous forest now retired from livestock grazing and over 65,000 trees and native grasses planted we are creating what has been called a gift for future generations. The government funded Kaimahi project of the last two years has given us a major boost towards our goal of a camp within an eco-sanctuary and our team is now leading a major predator control programme at the head of the harbour.

As we look to the next 50 years these are exciting times for Living Springs and the people we serve. Having come out of a challenging time during the pandemic we are now back on track with a number of development projects on the horizon. To help expedite the way forward we are also in the process of a governance review and expansion with a number of new board members who have an eye to the future joining our team.

Jean, I wonder how much of what we are today is what you saw back then. Living Springs has always been a place of life and a place of great vision. We embark on the next 50 years emboldened by what has been achieved in the past and inspired by what we see for the future.

Denis Aldridge

**Executive Director** 



For many New Zealanders, school camps are a treasured memory, remembered fondly well after the memories of other school experiences have been repressed or forgotten.



School groups have camped at Living Springs since the mid-1970s and we regularly meet campers' parents who recall their own camp at Living Springs many years before. These parents know full well the benefits of a camp experience; the opportunity for children to develop independence and confidence in a safe and encouraging environment is priceless. Combine that with adventure activities and environmental education and you have an experience no child wants to miss. For this reason, Living Springs is the camp of choice for the majority of primary schools in Christchurch and the Canterbury region.





Unfortunately, not all children in our society are able to enjoy a school camp. Often financial hardship prevents individual children, or even whole schools, from attending camp. Other times, the barrier is anxiety about sleeping away from home or eating different food. Increasingly we are hearing that parents are not coping well - as a result of the compounding effects of the cost-of-living crisis, Covid-19, the Christchurch Mosque attack, the Canterbury earthquakes, etc - and are unable to help their children grow in independence.

We don't feel this disparity of opportunity is good for our society and therefore we have been helping schools from vulnerable communities to come to camp through our Aorangi Sponsorship Programme. This programme has provided either partial or full sponsorship to thousands of Christchurch children over the past decade and while it was very difficult to raise funds during the covid pandemic, we are on track to increasing the scope of our sponsorship activities in the coming years.

Living Springs has shown immense dedication and commitment to supporting our school and community. [...] It has provided our students with memorable experiences, invaluable life skills, and a newfound sense of confidence. [...]I must commend the amazing staff at Living Springs for their exceptional understanding and support of our school's circumstances

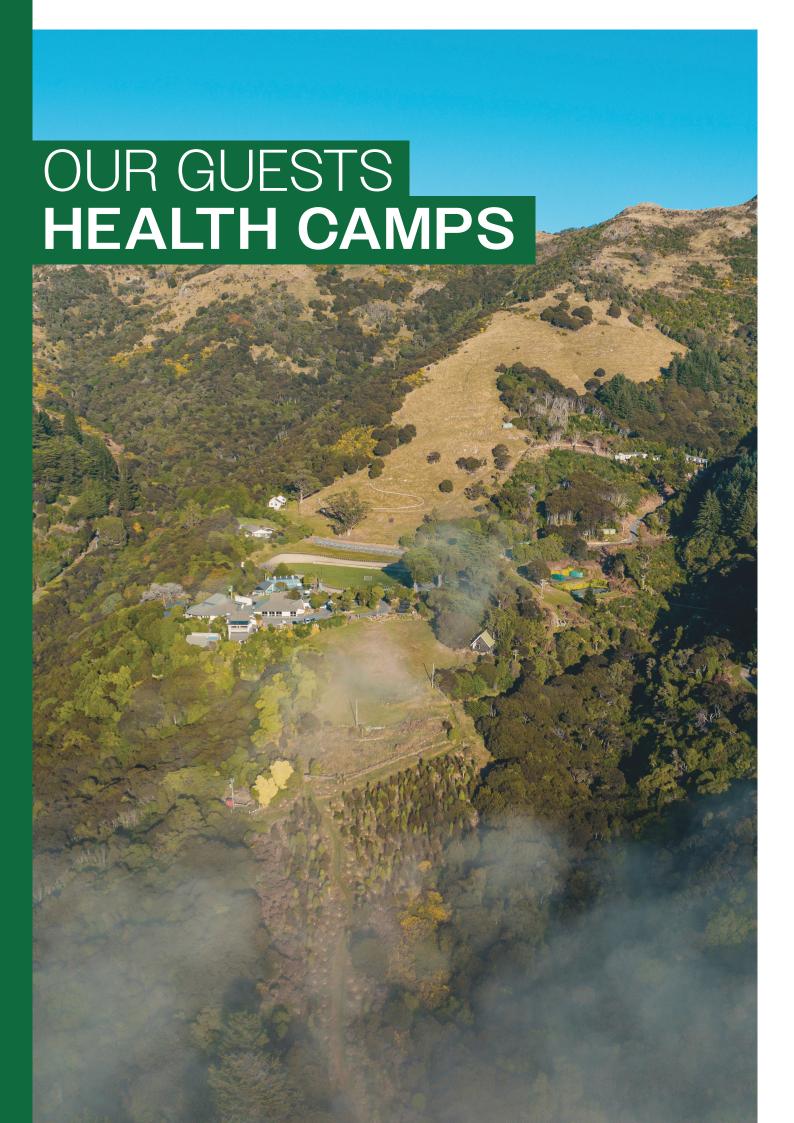
Colin Hill

**Linwood Ave School** 









Many of us take our health for granted but for those struggling with sickness, the absence of good health is felt every day. People with chronic illnesses and disabilities want to enjoy their lives, as we all do, but are often unable to participate in life-enriching activities because of their condition or impairments. Therefore, it is heart-warming to see that Living Springs is considered a place of natural healing for many of our guests and we have been privileged to host numerous health camps over the past 50 years.

The camps are often national gatherings of young people affected by a particular condition and allow the campers to experience fellowship and understanding, as well as experiences of fun and natural beauty. All of these lift the soul into a lighter place and contribute to a happier, healthier person. Over the years, Living Springs has hosted a wide diversity of health camps, from the Child Cancer Foundation and Children with Arthritis through to Autism NZ, Tourettes Association NZ and NZ Williams Syndrome Association.



This was our third camp that has been held at Living Springs and one of the key reasons we continue to return to Living Springs is the exceptional team that runs the places, The staff at Living Springs are incredibly accommodating, exhibiting warm hospitality, professionalism, and unwavering dedication to ensuring the success of our event. They were always ready to lend a helping hand, address any queries, and cater to our needs with a genuine smile.

Belinda Brown

CEO of Crohn's & Colitis NZ Charitable Trust

In January of this year (2023), we hosted three major health camps: Camp Quality, for children living with cancer, Camp Purple Live, for children and young people living with Inflammatory Bowel Disease, and Diabetes NZ Canterbury Youth.



"We would like to express our gratitude for hosting the Trust members at the Fun day last week. I cannot begin to describe the joy the children experienced in all the activities you provided. [...] It was truly a fantastic day, and please extend my thanks to everyone on behalf of all the Trust members. You created an unforgettable day."

Maha Galal
Chairperson of 15 March
Whanau Trust

While the majority of our guests are school children, we also host a diverse range of community and corporate groups. Each group comes for its own reasons and Living Springs positions itself every time as a 'Platform for Greatness', a facility and staff that work together with the client to achieve their goals.



"Bush Farm Education (BFE) had a crisis in May 2022, whereby our lease was not renewed. BFE Internal stakeholders were quick to see Living Springs as a solution. [...] BFE's new home was to be in the Macpac Wilderess Forest. [...] After one term of settling in, BFE breathed a sigh of relief. We had a new home. It felt so good, so permanent and so easy! What joy!"

Katie Earle
Director of
Bush Farm Education



Our guests each have a different goal in mind and therefore each group uses the facilities in a unique way.

From the sewing and quilting groups that take over the Harbour View lounge several weekends each year to the Canterbury Brass Band marching around the field, from the Sweet Adelines Chorus harmonising in the auditorium to the Department of Conservation groups training at Bellbird Heights

Each group brings something different to Living Springs but to every group we promise warm hospitality, excellent facilities, delicious food and views to die for.





The hospitality and manaakitanga approach of the staff at Living Springs has become widely known and appreciated and the 'nothing's a problem" attitude is a major contributor to the stress-free exeriences that happen with the wide range of people who come seeking refreshment, uplift and to do something that is beneficial to them

As well we are on a journey towards an eco-sanctuary and becoming a leader in the environmental protection space. To be doing all of these things at the same time is a major achievement in itself but none of this would be possible without the exceptional community of people who have developed into team Living Springs.

Our staff are our lifeblood and the physical embodiment of our stated mission:

"To create high-quality environments where people have experiences that enrich them as human beings, enable them to grow stronger together and inspire them to live life to the full"

This mission is achieved on a daily basis through a simple attitude that has been fostered in our workplace, captured succinctly in the phrase:

"We will take care of you"



2022 saw the the return of our international volunteers in August, after a hiatus of two years caused by the disruption of the covid pandemic. With the borders reopened, we were happy to welcome a new group of five young Germans to assist us in the provision of great services and experiences.



The volunteers help in the housekeeping and maintenance departments, as well as helping the programmes department to run activities for school camps. They inject a youthful energy and international flavour into our staff community and they are well-liked by the campers. We are very happy to be partnering with Aotearoa Cultural and Volunteer Exchange (ACVE), the organisation that has been providing us with international volunteers for almost 15 years.





We received the help of many different people in various ways over the past year. Our Kids Holiday Camp, a five day camp which runs four times a year, is made possible by a team of 16-18-year-old leaders who give up their holidays to create lasting memories for our young campers.

Our Kaimahi for Nature team have gratefully received teams of tree-planting volunteers from Praxis, Aurecon, Meridian, and others as well as a wide array of individuals from the local community and the Banks Peninsula Conservation Trust during planting days. We are in the early stages of building a volunteer community to continue the amazing work of the Kaimahi team into the future - if you would like to get involved or just want to know more, please email volunteer@livingsprings.co.nz







# Towards an Eco-Sanctury

The vision of a camp within an eco-sanctuary on this unique property has been an evolving one that started nearly 50 years ago but has significantly ramped up in recent years.

In 2011 we embarked on a bold plan to retire all the waterways of the Allandale valley from livestock grazing. This was part of our commitment to enhancing water quality in the Allandale stream and encouraging the development of aquatic stream life. It was also a commitment to the wider restoration of Whakaraupo/Lyttelton Harbour, a place once known for its shellfish beds and abundant marine life. This year we reached a milestone, with over 8 kms of livestock fencing installed in the last 12 years, some of it on very difficult hill country towards the crater rim.

In 2016, along with other partners in the Te Kakahu Kahukura project led by the Banks Peninsula Conservation Trust and including the Christchurch City Council, Summit Road Society and local lwi, we set out to establish a flourishing 1,000-hectare indigenous forest at the southern end of the Port Hills.

To date, Living Springs has retired from livestock grazing 150 hectares of remnant and regenerating forest. In addition, we have planted more than 65,000 trees and native grasses over the past 12 years, including significant riparian planting and the enrichment planting of 3,500 Totara. Free from the burden of being grazed, the native forest is becoming dense, growing profusely and increasing in diversity and richness. Regeneration has progressed rapidly, flowering and fruiting have become prolific and seedlings are now found everywhere on the forest floor.





The Kaimahi for Nature programme, set up in 2021 as part of the Government's economic response to the covid pandemic, has enabled us to make major steps forward. Our application to DOC, in partnership with Te Hapū o Ngāti Wheke and Conservation Volunteers of New Zealand, was accepted and became the largest such project in the South Island. With a team of seven field workers, a team leader and a coordinator, Living Springs became a delivery partner leading the work at the southern end of Whakaraupō.

As well as trackwork and major planting and weed-control programmes, the team has been responsible for the development of a large predator management programme. This project has spread beyond Living Springs with the launch of the Predator Free Allandale programme in late 2022. Targeting possums, rats, mustelids, feral cats and hedgehogs, our ultimate goal is a forest alive with invertebrates and abundant bird life. The benefits of this will not be contained within the boundaries of Living Springs but will spill over into the surrounding properties and the city beyond. As such we have set ourselves the high goal of predator elimination rather than suppression. To date we have deployed over 600 traps and eliminated 2500 predators; our monitoring programmes and the apparent increase in bird life give us hope that we are going in the right direction.



# A Gift to the City

Living Springs is conscious of the fact that we are in a unique position to do something exceptional in what could be called a 'Gift to the City' of Christchurch. With a 400 hectare ecologically significant block of land already held in trust with the express intention of enriching those who come here, the enormity of what could be includes:

- The ability to offer people an opportunity to immerse themselves in the great podocarp forests of old, a mere 20 minutes from Ōtautahi Christchurch.
- The ability for people to experience a forest alive with birdsong.
   The capacity to expose our visitors and guests to a world as it existed before succumbing to the detrimental impacts of human activities.
- The ability to give large numbers of people physical closeness possibly even interaction with endangered species.
- The ability for our young people to observe a kiwi chick or an orange crested kakariki, instilling a sense of personal responsibility for their continued survival.
- · The ability to raise our young peoples' awareness to the conservation cause.







# **Entity Information**

### Living Springs Trust For the year ended 31 March 2023

'Who are we?', 'Why do we exist?'

**Legal Name of Entity** 

**Living Springs Trust** 

**Entity Type and Legal Basis** 

The entity is a Trust and a Registered Charity.

**Registration Number** 

CC37397

#### **Entity's Mission**

Living Springs is a charitable trust initially established in the 1970's as a place for schools, churches and youth camps. Living Springs has acted like a magnet for the people of Christchurch and beyond, attracting thousands of young people and community groups into this unique and breath-taking setting. Since the commencement of the trust, it has endeavoured to honour the original commitment by the founders. Today its mission is to "create high quality environments where people have experiences that enrich them as human beings, enable them to grow stronger together and inspire them to live life to the full". Living Springs aims to create "high quality environments" in a holistic way and is focused on restoring and healing the land and natural habitats that surround the camp having a bigger impact on those who visit from the city of Christchurch. It is a facility that provides schools, community groups a place to hold an event or camp in an amazing setting. It is situated at the head of Lyttelton Harbour and the property is 450ha. It now plays a vital role in the wellbeing of the city of Christchurch and has become known as a place where life is celebrated, where knowledge is sought and where every year thousands of people are refreshed, strengthened and inspired.

#### **Entity Structure**

#### Operational

The Living Springs camp and facilities are run by 25 permanent staff, in adventure activities, catering, housekeeping and administration, with three staff to manage property and maintenance. Casual staff are used to meet our service demands in our busiest periods. Living Springs runs a tight financial line in order to remain an accessible and sustainable organisation while also providing a high standard of service to the people of Christchurch and beyond, hosting groups and running camps. Resources are always maximised and the structural organisation has been refined and detailed to utilise existing staff fully and reduce inefficiencies. Most staff are trained in several areas and can be called upon to work in other departments at short notice.

The Trustees of Living Springs consist mainly of the Founding Family members who still have an interest in the mission of Living Springs and the direction the camp is taking. Although less involved with the operational management of the camp the Trustees give overarching support and guidance. The Living Springs Board is appointed by the Trustees and reports to them throughout the year. The Board currently consists of three members including the Executive Director, and has a more direct influence over the operational management of Living Springs. The Board meet throughout the year to discuss strategic direction, financials, health & safety, marketing, communications, fundraising and projects as well as any other issues. Living Springs is an independent entity without any relationships to other governing body on a regional or national scale.

#### Main Sources of Entity's Cash and Resources

The bulk of guests are highly price sensitive - such as schools and community groups. Living Springs constantly strives to provide high quality environments for them whilst maintaining its accessibility to these groups.

Revenue at Living Springs is generated from the following sources:

- the provision of Food and Accommodation as a service
- the provision of Adventure Activities and Programmes as a service



- the provision of Meeting spaces and Venues as a service
- · leases on farm land and house rentals
- · Occasional sale of farm stock.

This revenue allows for the provision of core services. However, in order to drive new initiatives, remain sustainable and maintain the facilities the shortfall is obtained through funding such as grants or donations. These are applied to upgrades to meet the mission of providing a high quality environment. This can apply to some operational expenses, capital projects or other events.

#### Main Methods Used by Entity to Raise Funds

All fundraising for operational and capital projects is done in-house. Limited corporate sponsorship allows some children to attend camps run by Living Springs.

#### Entity's Reliance on Volunteers and Donated Goods or Services

#### Volunteers

Twice yearly, an intake of 5-7 international volunteers apply to work at Living Springs through the Aotearoa Cultural and Volunteer Exchange Programme. Though this was interupted for a time by Covid, this resumed in 2022. Along with a couple of New Zealanders, these volunteers are trained in most departments and work at camp. They become part of the Living Springs community and the operation of the camp, and the high standard of the facilities, depends on their contribution. Living Springs also depends on approximately 40 young leaders, aged 16+, who donate their time in the school holidays to run the Kids Camp Holiday Programme. This is a four night camp and the high level of supervision required is met by these leaders. These volunteers attend Springboard Leadership Development camp to gain valuable leadership skills. Several years ago a commitment was made to improving the biodiversity and health of the environment on the Living Springs property and a number of large scale re-vegetation projects were commenced. Corporate and community groups volunteer their time to environmental projects and planting native trees. From Sept 2021 this programme has ramped up with the Department of Conservation funding "Kaimahi Jobs for Nature", providing 8 full-time staff until March 2024. We now have significant pest

trapping, noxious weed management and tree planting programmes operating.

Donated Goods and Services

The main source of donated goods and services to Living Springs comes in the form of in-kind work, particularly when dealing with contractors.

#### **Physical Address**

218 Bamfords Road, RD 1, Lyttelton, New Zealand, 8971

#### Trustees

Anne Elizabeth Morrow
David John Down
John David Down
Joanne Christine Down
Kenneth John Lord
Paul Craig Morrow
Roger John Roxburgh
Valerie Margaret Roxburgh

#### Bankers

Bank of New Zealand

#### **Date of Formation**

May 15th, 1973

#### **Accountants**

Astute Mode Limited

#### Independent Auditors

Smith and Jack Chartered Accountants





# **Approval of Financial Report**

### Living Springs Trust For the year ended 31 March 2023

The Trustees are pleased to present the approved financial report including the historical financial statements of Living Springs Trust for year ended 31 March 2023.

APPROVED

For and on behalf of the Trustees

Date 07/03/2013

Date 07/08/2023





# **Statement of Service Performance**

### Living Springs Trust For the year ended 31 March 2023

'What did we do?', 'When did we do it?'

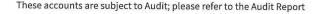
#### **Description of Entity's Outcomes**

The mission is to "create high quality environments where people have experiences that enrich them as human beings, enable them to grow stronger together and inspire them to live life to the full".

Living Springs is a valued and well utilised facility used by a large number of people from all over the Canterbury region and beyond. The majority of visitors are school children and people connected though community organisations. Living Spring main camping facility is located 20 minutes from Christchurch on a large hillside property overlooking Lyttelton Harbour. The natural bush setting is therapeutic and has a positive impact on everyone who visits by fostering wellbeing, enriching lives and developing resilience. Living Springs is a popular choice for many health-related camps. This last financial year we welcomed once again Camp Quality and CanTeen for children and young people with cancer, Crohn's and Colitis, Diabetes NZ and many other community groups. A high standard of hospitality including accommodation, catering and activities being provided, Living Springs has become a special place to many and connects people across the generations.

#### Description and Quantification of the Entity's Outputs

	2023	2022	
Total Visitors	10,604	8,286	
Total nights accommodation	18,861	13,503	
Primary Schools - visitors	5,296	3,721	
Primary Schools - hosted	83	56	
Primary Schools - nights	9,541	6,598	
Secondary Schools - visitors	1,350	618	
Secondary Schools - hosted	22	9	
Secondary Schools - nights	1,879	819	
Tertiary - visitors	237	454	
Tertiary - hosted7	7	6	
Tertiary - nights	439	1,354	
Corporate Groups - visitors	267	476	
Corporate Groups - hosted	11	17	
Corporate Groups - nights	327	244	





	2023	2022
Wider Community - visitors	2,498	2,084
Wider Community - hosted	99	82
Wider Community - nights	4,089	1,937
Church Groups - visitors	487	387
Church Group - hosted	11	11
Church Groups - nights	933	814
Weddings - visitors	96	80
Weddings - hosted	2	1
Weddings - nights	228	16
Kids Camp - visitors	373	458
Kids Camp - hosted	6	6
Kids Camp - nights	1,425	1,707
NCEA Study Camp - visitors	0	8
NCEA Study Camps - hosted		
	0	2
NCEA Study Camp - nights	0	14

#### **Additional Output Measures**

The development of programmes and camps reflect the mission statement and is at the heart of the operations at Living Springs. There are several areas of focus but the main areas for the financial year ending March 31, 2023, were: the Aorangi Sponsorship Programme; Ecosanctuary; Environmental Education; Leadership Development and Living Springs Camping Collective. From September 2022 we welcomed the "Bush Farm" school programme to operate on our property and set them up with a facility within our Farm Park. It is important that camp is as accessible as possible to all socio-economic groups, including lower-decile schools.

The Aorangi Sponsorship Programme's purpose is to fundraise money to cover fees allowing lower-decile schools to attend camp. In this financial year, various disruptions for schools and funders resulted in only 3 of the usual 8 sponsored camps going ahead.

Kids Holiday Camps are subsidised by Living Springs. There is a big investment made into training the leaders to an excellent standard. This has become a strong network of young people who then take these leadership skills into their communities. The holiday camp is not only a great experience for the campers but also a service for parents and caregivers. The holiday camp is OSCAR accredited and some campers are subsidised by WINZ to attend. Others are from foster families and the camp offers respite care for many caregivers.

One of the unique characteristics of Living Springs is the endowment of a rich environment of flora and fauna. A strong partnership is developing with the Banks Peninsula Conservation Trust, The Summit Road Society, the Christchurch City Council, ECan, Whaka Ora, Healthy Harbour and other environmental groups to combine forces and create a Southern Port Hills Ecological Hub. This has sharpened the environmental focus and as an organisation, Living Springs recognises the opportunities and responsibilities this brings. To date over 55,000 native trees have been planted, and access paths are currently being developed to help campers engage more fully with the special qualities of the place. Predator control, planting, land management and Environmental Education are now a large focus of the strategic plan, and EnviroCamps were once again held

S + J



for Diamond Harbour School funded with support from the Lyttelton Port Company.

Over the last decade Living Springs has been on an environmental journey. It is our aspiration to become an eco-sanctuary and in the past year we have partnered with Te Hapū o Ngāti Wheke and Conservation Volunteers New Zealand to work together and share knowledge. Ecological and cultural restoration of Whakaraupō as mahinga kai is essential to ensure healthy, abundant, interconnected and sustainable life, waterways and communities. The partnership was granted funding through Jobs for Nature. Because of this Living Springs was able to employ 8 fulltime staff for 3 years that are working towards ecological restoration. Their main goals are planting and maintaining native trees, noxious weed control, pest monitoring and control and fence and track maintenance.

Living Springs continues to make the swimming pool available for community use, kayak training and school swimming sports; supports local community groups such as Diamond Harbour rugby club, Governors Bay Volunteer Fire Brigade, local schools, environmental groups, walking groups, Single-Track Mountain biking group and other community groups.

As Living Springs matures as an organisation, the impact it has on people has become more evident over the years. Its development has made it a sustainable Charitable Trust for nearly 50 years now, and is determined to continue this service for future generations.

# **Statement of Financial Performance**

### Living Springs Trust For the year ended 31 March 2023

'How was it funded?' and 'What did it cost?'

	NOTES	2023	202
Revenue			
Donations, fundraising and other similar revenue			
Donations, fundraising and other similar revenue		39,037	174,61
MSD Grant/Donation		11,120	11,120
Total Donations, fundraising and other similar revenue		50,157	185,73
Revenue from providing goods or services			
Main Camp, Pool and Adventure Camping	1	1,459,294	986,59
Ecological Grants	Page 1	803,369	341,849
Animal and Wool Sales	1	4,854	9,89
Property and Farm Rents	1	131,703	108,73
Total Revenue from providing goods or services	<b>33</b>	2,399,219	1,447,072
Interest, dividends and other investment revenue	1	12,430	3,859
Other revenue	1	77,975	167,965
Total Revenue		2,539,781	1,804,628
xpenses			
Volunteer and employee related costs	3	1,297,029	928,962
Costs related to providing goods or service	2	964,033	723,047
Other expenses	2	9,320	13,210
Depreciation	2	215,597	223,632
Grants and donations made	2	7,400	7,803
Total Expenses		2,493,379	1,896,653
Surplus/(Deficit) for the Year		46,402	(92,025)



# **Statement of Financial Position**

### Living Springs Trust As at 31 March 2023

'What the entity owns?' and 'What the entity owes?'

	NOTES	31 MAR 2023	31 MAR 2022
Assets			
Current Assets			
Bank accounts and cash	4	1,001,135	610,347
Debtors and prepayments	4	207,190	85,384
Inventory	4	15,852	11,181
Other Current Assets	13	389	389
Total Current Assets		1,224,567	707,300
Non-Current Assets			
Property, Plant and Equipment	6	4,948,169	5,097,174
Investments	4	6,862	6,862
Other non-current assets	10	145,000	145,000
Total Non-Current Assets		5,100,031	5,249,036
Total Assets		6,324,598	5,956,336
Liabilities			
Current Liabilities			
Creditors and accrued expenses	5	206,189	106,977
Employee costs payable	5	71,868	37,526
Deposits Held	5	62,883	50,382
Unused donations and grants with conditions	5	340,551	164,746
Other current liabilities	5	4,500	4,500
Total Current Liabilities		685,991	364,131
Total Liabilities	-	685,991	364,131
Total Assets less Total Liabilities (Net Assets)		5,638,607	5,592,205
Accumulated Funds			
Accumulated surpluses or (deficits)	7	2,449,505	2,453,260
Reserves - Donations and Grants Recognised	7	3,189,102	3,138,945
Total Accumulated Funds		5,638,607	5,592,205





# **Statement of Cash Flows**

# Living Springs Trust For the year ended 31 March 2023

	2023	2022
Cash Flows from Operating Activities		
Receipts from Donations and Grants (including Ecological Grants)	1,018,211	654,016
Receipts from providing goods or services	1,483,162	1,233,448
Interest, dividends and other investment receipts	12,430	3,859
Cash receipts from other operating activities	26,153	165,525
GST	23,781	4,708
Payments to suppliers and employees	(2,107,193)	(1,659,435)
Donations or grants paid	(7,400)	(7,803)
Cash flows from other operating activities	8,564	(22,481)
Net Cash Flows from Operating Activities	457,708	371,839
Cash Flows from Investing and Financing Activities		
Payments to acquire property, plant and equipment	(66,920)	(106,587)
Net Cash Flows from Investing Activities	(66,920)	(106,587)
Net Cash Flows	390,789	265,252
Cash Balances		
Cash and cash equivalents at beginning of period	610,347	345,095
Net change in cash for period	390,789	265,252
Cash and cash equivalents at end of period	1,001,135	610,347





# **Notes to the Performance Report**

## Living Springs Trust For the year ended 31 March 2023

	2023	2022
Analysis of Revenue		
Revenue from providing goods or services		
Main Camp, Pool and Adventure Camping		
Income -Book	(42)	35
Sales - Community	562,231	449,750
Sales - Corporate	44,539	11,583
Sales - Functions	9,913	4,130
Sales - Schools	842,652	521,099
Total Main Camp, Pool and Adventure Camping	1,459,294	986,597
Animal and Wool Sales		
Sales - Farm Park	113	3,143
Sales - Farm Park - Animals	4,449	6,475
Sales - Farm Park - Wool Sales	292	276
Total Animal and Wool Sales	4,854	9,895
Property and Farm Rents		
Rent Received	131,703	108,731
Total Property and Farm Rents	131,703	108,731
Total Revenue from providing goods or services	1,595,850	1,105,223
nterest, dividends and other investment revenue		
Dividends and Rebates	904	216
Interest Income	11,526	3,643
Total Interest, dividends and other investment revenue	12,430	3,859
Other revenue		
Expense Reimbursements	51,712	32,160
Miscellaneous Income *	26,263	133,587
Sale of Assets	-	2,218
Total Other revenue	77,975	167,965





#### 2023

#### \*Miscellaneous Income

\$2,759 relates to recongnistion of wage subsidy received due to COVID19. \$11,130 relates to COVID Resurgence Support Payments. \$8,987 relates to Insurance payours. \$1,330 relates to annual fees for water supply. \$639 relates to sale of waste oil and trees. \$1,417 relates to the sale of low value assets.

#### 2022

#### \*Miscellaneous Income

\$72,334 related to recongnistion of wage subsidy received due to COVID19, this income has been used to offset the wages expense. \$34,609 relates to COVID Resurgence Support Payments. \$25,314 relates to Insurance payouts. \$1,330 relates to annual fees for water supply.

	2023	202
Analysis of Expenses		
olunteer and employee related costs  ACC	C 400	2.17
EUC TABLES DE CONTRACTOR DE CO	6,488	3,17
FBT Expense	2,139	1,65
Kiwisaver Expense	21,662	17,39
Kiwisaver - Field Staff	11,214	4,62
Payroll Fees	3,987	3,14
Staff Training	11,170	4,64
Wages	758,792	668,17
Wages - Field Staff	395,074	180,28
Wages - Housekeeping	50,568	31,90
Wages - Maintenance	17,620	5,81
Volunteer Costs	18,315	8,15
osts related to providing goods or services  Accounting Fee	4,359	4,94
The state of the s	4,359	1 0 1
Advertising		
7	1,385	47
Adventure Costs	5,811	47 6,74
Adventure Costs  Bank Charges	5,811 1,174	47 6,74 1,14
Adventure Costs  Bank Charges  Consumables	5,811	47 6,74 1,14
Adventure Costs  Bank Charges  Consumables  Consumables - Housekeeping	5,811 1,174	47 6,74 1,14 22,68
Adventure Costs  Bank Charges  Consumables	5,811 1,174 20,193	47 6,74 1,14 22,68 14,26
Adventure Costs  Bank Charges  Consumables  Consumables - Housekeeping	5,811 1,174 20,193 15,982	47 6,74 1,14 22,68 14,26
Adventure Costs  Bank Charges  Consumables  Consumables - Housekeeping  Consumables - Maintenance	5,811 1,174 20,193 15,982 1,184	47 6,74 1,14 22,68 14,26 1,73 12,53
Adventure Costs  Bank Charges  Consumables  Consumables - Housekeeping  Consumables - Maintenance  Contracting	5,811 1,174 20,193 15,982 1,184 43,248	47 6,74 1,14 22,68 14,26 1,73 12,53 27,82
Adventure Costs  Bank Charges  Consumables  Consumables - Housekeeping  Consumables - Maintenance  Contracting  Ecology Expenses	5,811 1,174 20,193 15,982 1,184 43,248 128,167	47 6,74 1,14 22,68 14,26 1,73 12,53 27,82
Adventure Costs Bank Charges Consumables Consumables - Housekeeping Consumables - Maintenance Contracting Ecology Expenses Entertainment	5,811 1,174 20,193 15,982 1,184 43,248 128,167 919	47 6,74 1,14 22,68 14,26 1,73 12,53 27,82 55
Adventure Costs  Bank Charges  Consumables  Consumables - Housekeeping  Consumables - Maintenance  Contracting  Ecology Expenses  Entertainment  Equipment Hire	5,811 1,174 20,193 15,982 1,184 43,248 128,167 919 30,086	47 6,74 1,14 22,68 14,26 1,73 12,53 27,82 55 15,00 200,50
Adventure Costs  Bank Charges  Consumables  Consumables - Housekeeping  Consumables - Maintenance  Contracting  Ecology Expenses  Entertainment  Equipment Hire  Food Purchases	5,811 1,174 20,193 15,982 1,184 43,248 128,167 919 30,086 296,279	1,14 22,68 14,26 1,73 12,53 27,82 55 15,00 200,50 4,22





	2023	2022
Insurance	C0 505	50.526
IT Costs	68,585	68,626
	2,061	6,023
Linen	778	3,945
Livestock - Cost of Sales	640	(383)
Low Value assets to expense	23,148	39,193
LS Camps Expenses	3,474	5,100
Management Fee	48,212	30,660
Marketing	168	383
Merchant Service Fee Charges	1,101	1,752
Motor Vehicle - Fuel Costs	23,854	12,910
Motor Vehicle - Maintenance Costs	13,666	8,019
Motor Vehicle - Registration, Warrants & Road User Charges	3,278	2,397
Motor Vehicle Lease	8,842	5,158
Printing, Stationery & Photocopying	3,724	5,110
Rates	636	647
Repairs & Maintenance	97,946	105,235
Safety Costs	11,837	5,782
Stock Upkeep Exp	1,230	1,175
Subscriptions	9,069	9,472
Subsidised events	19,932	27,980
Telephone_Internet	11,032	9,015
Transport	485	4,611
Travel	179	1,341
Vet and Animal Health	614	230
Waste Management Costs	5,456	4,437
Website	2,388	2,449
Total Costs related to providing goods or services	964,033	723,047
Grants and donations made		
Donations Made	7,400	7,803
Total Grants and donations made	7,400	7,803
Other expenses		
Audit Fee	4,530	4,900
Bad Debts	270	
Entertainment - Non deductible	1,324	641
Interest Expense	2,295	1,339
Interest Expense - IRD	-	(7)
Legal Fees	574	1,323
Loss on Sale of Asset	328	5,014
Total Other expenses	9,320	13,210
Depreciation		
Depreciation (Non-operational)	134,565	141,216
Depreciation (Operational)	81,032	82,417
Total Depreciation	215,597	223,632





#### 3. Volunteer Costs

The volunteers are a housed in a Living Springs owned house. Whilst we have been accurately able to represent the food, power, phone and internet costs associated with this accommodation, it is almost impossible to accurately represent the cost to maintain that house, the rates and the rent foregone. An estimate of these is based on \$10 per night occupied, applied to the nights occupied and the number of people housed. This estimate works out at \$26,900 for the year ended March 31 2023 and \$26,700 for the year ended March 31 2022. In addition to Volunteer costs listed in the Statement of Financial Performance.

	2023	2022
I. Analysis of Assets		
Bank accounts and cash		
Call Account	68,739	209,881
J4N Kaimahi	216,065	216,845
Operating Account	191,639	180,253
Special Accounts (Aorangi)	74,692	3,367
Term Investment	450,000	
Total Bank accounts and cash	1,001,135	610,347
Debtors and prepayments		
Accounts Receivable	125,943	13,496
Prepayments - Insurance	74,708	66,379
Prepayments - Other	6,540	5,509
Total Debtors and prepayments	207,190	85,384
Inventory		
SOH - Kitchen	9,782	4,871
SOH - Livestock	6,070	6,310
Total Inventory	15,852	11,181
Other current assets		
Withholding tax paid	389	389
Total Other current assets	389	389
Investments		
Shares	6,862	6,862
Total Investments	6,862	6,862





	2023	2022
5. Analysis of Liabilities		
Creditors and accrued expenses		
Accounts Payable	157,260	85,393
FBT Payable	2,139	1,645
GST	42,915	13,706
Visa - Denis Aldridge	3,875	6,233
Total Creditors and accrued expenses	206,189	106,977
Employee costs payable		
Holiday Pay Accrual	45,972	23,057
Wages Payable	25,895	14,468
Total Employee costs payable	71,868	37,526
Deposits held		
Deposits Collected	62,883	50,382
Total Deposits held	62,883	50,382
Unused donations and grants with conditions		
Unspent Grants	340,551	164,746
Total Unused donations and grants with conditions	340,551	164,746
Other current liabilities		
Expense Accruals	4,500	4,500
Total Other current liabilities	4,500	4,500





#### 6. Property Plant and Equipment

This Year - 2023	Opening Carrying Amount	Purchases	Sales/ Disposals/ Transfers	Current Year Depreciation	Closing Carrying Amount
Buildings	1,393,845	35,057	-	68,305	1,360,597
Furniture and Fittings	9,340	-	47	1,412	7,880
Land	1,156,297	-	-	-	1,156,297
Land Improvements	1,988,681	-	-	80,700	1,907,981
Motor Vehicles	30,282	56387	-	9,083	77,586
Office Equipment	2,853	-	12	1,158	1,682
Plant & Equipment	491,353	-	268	54,938	436,147
Total	5,072,650	91,444	328	215,597	4,948,169
Capital Works in Progress	24,542	84,622	109,146	-	-
Total This Year - 2023	5,097,174	176,065	109,474	215,597	4,948,169

Last Year - 2022	Opening Carrying Amount	Purchases	Sales/ Disposals/ Transfers	Current Year Depreciation	Closing Carrying Amount
Buildings	1,420,496	42,394	854	68,191	1,393,845
Furniture and Fittings	12,535	-	974	2,221	9,340
Land	1,156,297	-	-	-	1,156,297
Land Improvements	2,067,654	8,349	-	87,322	1,988,681
Motor Vehicles	15,388	17,391	10	2,487	30,282
Office Equipment	1,364	3,117	396	1,232	2,853
Plant & Equipment	520,831	36,271	3,570	62,179	491,353
Total	5,194,565	107,523	5,805	223,632	5,072,650
Capital Works in Progress	25,533	65,429	66,438	-	24,524
Total Last Year - 2022	5,220,098	172,952	72,243	223,632	5,097,174

 $The \ capital \ works \ in \ progress \ transfers \ are \ moving \ the \ completed \ projects \ to \ the \ relevant \ fixed \ assets.$ 





#### 7. Accumulated Funds

This Year - 2023	Accumulated Surplus/ Deficits	Reserves	Total
Opening Balance	2,453,259	3,138,946	5,592,205
Surplus/(Deficit)	46,402		46,402
Transfer to Reserve - Donations and Grants Recognised	(50,157)	50,157	
Total	2,449,505	3,189,102	5,638,607

Last Year - 2022	Accumulated Surplus/ Deficits	Reserves	Total
Opening Balance	2,731,017	2,953,214	5,684,231
Surplus/(Deficit)	(92,026)	-	(92,026)
Transfer to Reserve - Donations and Grants Recognised	(185,732)	185,732	-
Total	2,453,259	3,138,946	5,592,205

A Donations and Grants Recognised reserve has been added to Accumulated Funds. This has been added so as the Accumulated Surpluses or Deficits, better represent the true operational performance. Also to show that it is the reserve which has contributed to asset growth and helped to sustain operational performance.

#### 8. Commitments

Living Springs Trust has three operating leases, one being for a Sanitary Bins through Cannon Hygiene at a cost of \$279 per month, another being for a Photocopier with Business Distributors Ltd at a monthly costs of approximately \$224 and the other being for a Hiance Minibus through Toyota Finance New Zealand Limited at a cost of \$1,049 per month.

The Cannon Hygiene and Business Distributors leases are ongoing and the Toyota Finance lease is for 36 months from September 2021 to August 2024.

#### 9. Contingent Liabilities and Guarantees

The BNZ holds a Letter of Credit to the value of \$15,600 for iPayroll Limited. iPayroll Limited is the third party intermediary which facilitates the payment of Living Springs staff and the relevant compliance payments due to the IRD. This is in place to ensure payroll funds are available for iPayroll to pay the Living Springs staff. This is a requirement iPayroll Limited has for all its customers.

	2023	2022
10. Related Parties		
Loan		
Denis Aldridge	145,000	145,000
Total Loan	145,000	145,000
Total Related Parties	145,000	145,000





Denis Aldridge is the part of the senior management of Living Springs Trust. The Trust sold 79 Bamfords Road to Denis in July 2016. The sale price negotiated between the Trust and Denis was based on a valuation performed by a registered valuer. The Trust agreed to provide Vendor Finance to the value of \$145,000. This is secured by a registered second mortgage and is repayable upon the subsequent sale of the property. Interest charged on the loan to 31 March 2023 was \$3,183. (2022: \$3,183)

#### 11. Ability to Continue Operating

The entity will continue to operate for the foreseeable future.

#### 12. Correction of Errors

There were no correction of significant errors within the year ended March 31, 2023.

#### 13. Events after Balance Date

Resident withholding tax was withheld on dividend income received from Silver Fern Farms in the year ended 31 March 2017. This has been returned and was received in May 2023.





## People who help us

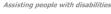
As a Charitable Trust, Living Springs aims to make camp affordable for everyone. To help us with projects and upgrades we are thankful for financial support. Our partners are a cornerstone of the work we do and enable Living Springs to be more and provide more of what the Christchurch community needs. Thank you for being part of it.







### REHABILITATION WELFARE TRUST



















RĀPAKI



























# Praxis aurecon

# **Opportunities to support Living Springs**

Partner with Living Springs to build an exceptional organization. By collaborating with us, you have the unique chance to extend the Living Springs experience to a broader audience. Contribute today to our Aorangi Sponsorship Programme or support us on our mission to become an eco-sanctuary.

Your involvement can make a significant difference. Together, let's create a brighter future at Living Springs.

Donations can be made directly through the website at www.livingsprings.co.nz or by contacting the office on support@livingsprings.co.nz

Living Springs is a registered Charitable Trust and donations may qualify for a 33% tax rebate.



# **Living Springs**

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