Livingsprings ANNUAL REPORT 2020 ©

OUR VALUES

INTEGRITY PASSION INNOVATION RESPECT HUMOR COMMITMENT RESULTS ORIENTATED INSPIRED COMMUNICATION COMPASSIONATE FAITH

TRUSTEES

David Down, Eddi Down, John Down, Jo Down, Ken Lord, Anne Morrow, Paul Morrow, Roger Roxburgh, Val Roxburgh

BOARD MEMBERS

John Down (Chair), Denis Aldridge, Greg Williamson, Catherine Blockley

SOLICITORS Parry Field & Co.

> AUDITORS Smith & Jack

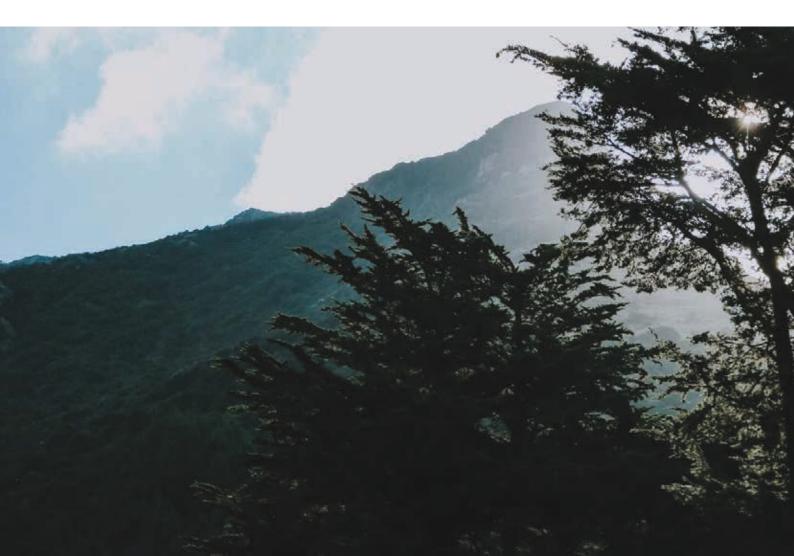
BANKERS BNZ

ACCOUNTANTS Astute Mode

DIRECTORS REPORT

Mr McMasters the then principal of Banks Avenue Primary had brought his students into camp for the umpteenth time. On the morning after their arrival and well before the kids were up and about I encountered him standing by the flagpole, transfixed as he gazed out over the majestic still setting of the harbour below. "Listen to that," he said in a semi whisper as he saw me approaching. I listened but couldn't hear anything. I listened again not sure what I was supposed to be hearing. "I can't hear anything" I announced. "That's the very point" Mr McMasters replied, "You can't hear anything, this is perfect stillness and silence". And he stood there, now eyes closed and soaking it in – a busy teacher restoring his soul.

At the end of March 2021 we had just gone into our first ever lockdown with very little idea of what lay ahead. The sounds of laughing children disappeared overnight and didn't show much sign of return for several months. Apart from the government wage subsidy for which we were grateful our income dried up completely and didn't return until spring. We hunkered down and put the place in mothballs eliminating every cost we could get our hands on. Hot water cylinders were turned off, unnecssary services were cancelled and staff across the board survived soley on the wage subsidy with no topping up for months. We did what maintenance we could but cashflow was limited.



However there was a calmness that pervaded and we realised that we were for a period of time in a different space. For many in our busy modern society we are involved in endless routines each and everyday and find that we have lost our freshness, creativity and freedom. As a result we live in a rush. One routine follows the next, sometimes distracted for an interlude by entertainment or diversion but at heart deadened by the pressure of work or play. Throw in a few earthquakes, a terrorist attack and now an international pandemic and it becomes obvious we need to hit the reset button. For some the Covid lockdowns added to the stress but for others it was a refreshing interlude and gave a glimpse into a different rhythm.

> "When we lose touch with inner stillness We lose touch with ourselves When we lose touch with ourselves We lose ourselves in the world"

For thousands of people every year Living Springs offers the opportunity for a restorative interlude and the chance to hit the reset button. An opportunity to experience a different rhythm for a few days and to get in touch with ourselves. During the second lockdown I met a family walking on the crater rim walk way who had stopped to briefly gaze down on the camp nestled in the valley below. Their daughters had enjoyed rich experiences here in their school years and the father made the appreciative comment "Living Springs is a gift to the region."

"Living Springs a gift to the region"

The need for organisations and settings like this has never been greater and as we review the 2020/21 year it is with great satisfaction that we acknowledge our contribution to the health and wellbeing of our city and beyond. A city and its people who have had a lot thrown at them in recent times. The resiliance of our team and our organisation, our city and our country has been inspiring. It really does take a team of five million to get us all through our current challenges and we are proud to be able to play an important part.

On behalf of all of our staff and wider community we thank all who have supported us and joined us on the journey, it is both an honor and a pleasure to be involved.

> Denis Aldridge Executive Director

OUR COVID STORY

When a national lockdown was announced on the 23rd of March 2020, the Living Springs team were gathered in the staff room to watch the Prime Minister's announcement on TV. Most of us felt it was the best thing to do, however it was also unnerving and as we prepared for a period of enforced hibernation, we had a sense of walking into a dark unknown. Just the week before, we had been hosting three schools, midway through a busy school camp season. By the 26th of March, we were self-isolating in our homes, unsure when we would see each other again.

Remaining at Living Springs were eight international volunteers (in the Lodge), Daryl Richardson (in the chalet), the Aldridge family (top house), the Hills (middle house) and Denis Aldridge (bottom house) – each in our own bubble. As we settled into lockdown life, we began to see ourselves as very fortunate; we had a massive backyard to exercise in, no work to do, and a wonderfully warm autumn to enjoy. The situation for international volunteers, however, was more complicated. They were considering questions such as "should I go home?" and "how do I go home?". By the end of April, four had returned to Europe and four remained.



As an organisation, our income dropped off a cliff but we still had significant expenses to pay. Thankfully, we were able to receive the government's wage subsidy and so all staff were able to shelter in place, albeit on reduced wages. During April and May, the Board of Directors and senior management team wrestled with the challenge of restructuring the organisation to ensure its long-term sustainability. This resulted in a downsized staff roster and reduced expense forecast, however the question of when we would generate income again was still unknown.



Lockdown lifted in mid-May and by the end of the month the staff were returning to camp to work on maintenance and renovation projects. During this time, the kitchen and Dining Room 2 were repainted and a major pruning of the bushes surrounding the camp buildings was undertaken. Most of the remaining international volunteers left in late June, leaving just one young man living in the lodge. Realising that we were unlikely to receive any more international vollies in the foreseeable future, we started looking for young Kiwi volunteers. We also made the decision to run our July Kids Camp and demonstrate we were "open for business" once again. It was a breath of life to have children in the buildings again and we saw a steady return of school camps during Term 3. By Term 4, we were fully booked and running at full steam, an outcome we could not have imagined six months earlier.

The first three months of 2021 saw the continuation of healthy bookings and full registrations at our holiday camps. We were impacted by the covid alert level

changes in February and were forced to postpone a couple of school camps.

Through it all we have learnt to be flexible with our customers and adaptable to the changing conditions. In most cases, we were able to rebook groups and we were encouraged by the overall strong rebound in bookings. It felt like a strong



affirmation of camping by New Zealanders who had survived a national lockdown and were celebrating our ability to gather together and form temporary communities.

Camping has been a time-honoured tradition in our country, and it has a vibrant future ahead because Kiwis value the experiences and outcomes it offers; time spent in the outdoors, fostering teamwork and healthy communication, negotiating challenges together, and re-evaluating our "normal life" from the safe space of an inspiring camp environment.



On the one hand, the Covid pandemic was a massive interruption to our normal business and was stressful and upending to many of our community; on the other hand, however, it has provided us with an invaluable opportunity to re-evaluate and re-focus on the things that really matter. We look forward to the future with hope in our hearts.

Our People

Living Springs would not be anything, except for a good view, if it were not for the people who work here and strive to create the best experience for all our visitors. In fact, the helpfulness and friendly manner of our team is one of the reoccurring nuggets of feedback we get from our guests, second only to the beautiful environment and delicious food (of course).

The past year has not been an easy one for many of us and it has demanded sacrifices and changes that we would not have otherwise made. However, we have emerged from a time of great uncertainty into a period of hopeful expectation, and we are greatly indebted to the huge efforts of all our team, from the trustees and board through to the staff, volunteers and wider Living Springs community. We would also like to acknowledge the contributions of Wendy Duggan, Nikki Rhodes and Callum Turner, all of whom left us during the 2020/21 year, as well as Erika Cromwell who left us in April and Daryl Richardson who left in May.



Lockdown - A Vollie Story

It was the best of times, it was the worst of times, it was the age of social distancing, it was the age of household bubbles. When New Zealand's lockdown began in late March 2020, Living Springs had eight international volunteers living at the lodge; five Germans, two Danes and one Swiss. As the staff retreated to their own homes, the vollies felt mixed emotions; on the one hand, "this is a bit scary and I would like to be with my family", and on the other hand, "this is possibly the best place in the world to be locked down". Unlike their families in Europe, the vollies had a huge backyard in which to exercise, play and relax in. They had the key to the swimming pool, the key to the camp freezer, and the key to the archery and air rifles equipment – what more could you ask for? And yet as time passed, the desire to return home became stronger. Soon enough, their sending organisations were recalling them, although getting a flight out of NZ was easier said than done. Three of the last four vollies left in late June, leaving only Jan, from Germany. Jan, however, was determined to make the most of his time in New Zealand...

"I came to Living Springs in February 2020 looking forward to an awesome time and from the first days the camp exceeded my expectations. But things didn't go the way we all expected. Being locked down in Living Springs wasn't

actually too bad for me, in fact it is probably one of the best places to be in such a situation since we had the whole place and all the activities and space to ourselves. I actually had to readjust to people being there again after lockdown lifted but I was still really happy for it being over. Sadly, we lost half of the vollies during lockdown because our sending organisations wanted us to return home, and the other half at the end of June, which resulted in me being the only vollie left. It was a very weird feeling, especially being



the only person living in the lodge. I don't want to say the first nights were scary but maybe they were a little. But during that time the whole staff took great care of me so that I never felt lonely, invited me over to dinner and such things. I was also lucky enough to have made some friends at the local



rugby club in Diamond Harbour by that point, which really helped as well. But I was still very happy when Joseph told me they had some new vollies moving in and I had a very good time living with them until the end of my stay."

- Jan Markus, Germany

When we realised we were unlikely to receive any more international volunteers in the foreseeable future. we started looking for young Kiwi We approached volunteers. the Camp America programme and they put us in touch with some young people who had had to put their travel plans on hold. By August we had three wonderful young people join our team as volunteer staff. and a fourth came in October. They brought a youthful joy to our workplace and helped us through a very busy season. We are very grateful for the contributions of Tennille Arthur, Lani Aish, Mitchell Ireland and Casey Dykstra, and to Zoe Hoskins who volunteered with us from February to June 2021.



Our Schools

Al Cron – Bromley School Team Leader

Each year our Year 4 students attend camp at Living Springs and it is a huge focus for our children. We base lessons at school on camp in preparation for students to get the most out of the experience. Children as young as Year 3 are so excited to have their time at Living Springs and often approach teachers to express their excitement. Parents look forward to seeing their children grow as human beings. Camp builds confidence in our children. When we take them to camp, we're putting them in high-challenge, high-stress situations in terms of their fears, such as being away from home and trying new challenges. There are many benefits from this, including building resilience. In a world where there is a lot of uncertainty, this is incredibly important. A camp at Living Springs also provides respite from the many adverse effects of COVID-19 that impact on the wellbeing of our children, such as economic insecurity, disruption to learning, overcrowding and parental distress.



Loss of employment has seen more children living in families experiencing material hardship. Children who experience material hardship have worse cognitive, social, behavioural and health outcomes. No parent wants their child to miss out on camp but realistically some parents are just surviving day to day and their children will miss out.

Bromley School has been very fortunate to have received financial assistance through the Aorangi Sponsorship programme to attend camp at Living Springs. Without this funding our children would miss out on a camping experience, which would impact on our community and school. Living Springs fosters a sense of self-belief that is very hard to replicate in the classroom and it helps to insulate children from the risk of adverse mental health impacts.





Lecturer in Surveying Civil and Natural Resources Engineering University of Canterbury

For the past twenty-five years, the Civil and Natural Resources Engineering Department of the University of Canterbury has been holding its annual Land Surveying camps for students at Living Springs, Allandale. These residential camps have hosted between 130 to 200 students and staff per camp, each over five days in duration.

As a facility, Living Springs is second to none for the setting, terrain, proximity to Christchurch and the high standard of accommodation. The provision of nutritious meals are greatly appreciated by busy students as they carry out their land surveying exercises and assignments. These attributes of Living Springs are only surpassed by the very friendly, willing and helpful staff who work together to make our camp stays as enjoyable and productive as possible. After countless experiences at Living Springs, I can attest to how unique and excellent this location, facility and staff truly are for both large and small groups to enjoy.





ENVIRONMENT

Our Place

Over the past ten years, Living Springs has been on a journey towards creating an eco-sanctuary, a place where our guests can experience the wonder of a thriving native forest. We have retired marginal farmland and put in more than six kilometres of fences to protect our waterways, in addition to planting 25,000 native seedlings.



We've now got 120 hectares of remnant and regenerating forest. While we didn't have a masterplan for this work when we started, the idea of an eco-sanctuary has grown as we have caught sight of the amazing possibilities. We are now committed to a long-term strategic plan to restore a healthy native forest in the Allandale valley, and have established strong relationships with like-minded organisations and individuals.

Obviously the covid pandemic inhibited our plans somewhat, however we were still able to accomplish a number of important projects over the past year. In September 2020, we brought in contractors to harvest a 5 hectare pine forest. The sale of the timber was helpful, in a year beset by financial woes, but we were also able to seize the opportunity to replant the block in natives. To date we have, with the help of Meridian Energy and the Christchurch Foundation, planted 5,500 native seedlings in the old pine block.

These trees have been planted as part of the Tui Corridor, a Meridian project that aims to entice Banks Peninusla Tui back to Christchurch. Also this past year, we were able to plant 1500 natives with the help of a well-known outdoors clothing company. Macpac produced a line of down jackets that featured an unexpected spelling mistake, Wilderess instead of Wilderness. The company was keen to offset its mistake by planting a forest and so we were able to work with them to create the Macpac Wilderess Forest. We also recieved a donation from Orion of 500 native riparian species. The team spent a day planting these to help restore a section of the lower Allandale stream, which will reduce sediment erosion into Lyttelton Harbour/Whakaraupō.

Another opportunity presented itself to us earlier this year in the form of the Department of Conservation's Kaimahi for Nature fund. Together with our local hapu, Ngati Wheke, and the Conservation Volunteers NZ, we applied for a large sum of money to restore threatened habitats and create ecological connectivity and cultural regeneration in the Lyttelton Harbour/Whakaraupō. This project will see nine fulltime workers hired to plant seedlings and conduct pest and weed control over a three-year period. It is a major boost in our ambition to create a sustainable eco-sanctuary and become a leading site of environmental education.





Entity Information

Living Springs Trust For the year ended 31 March 2021

'Who are we?', 'Why do we exist?'

Legal Name of Entity

Living Springs Trust

Entity Type and Legal Basis

The entity is a Trust and a Registered Charity.

Registration Number

CC37397

Entity's Mission

Living Springs is a charitable trust initially established in the 1970's as a place for church and youth camps. Living Springs has acted like a magnet for the people of Christchurch and beyond, attracting thousands of young people and community groups into this unique and breath-taking setting. Since the commencement of the trust, it has endeavored to honour the original commitment by the founders. Today its mission is to "create high quality environments where people have experiences that enrich them as human beings, enable them to grow stronger together and inspire them to live life to the full".

Living Springs aims to create "high quality environments" in a holistic way and is focused on restoring and healing the land and natural habitats that surround the camp having a bigger impact on those who visit from the city of Christchurch. It is a facility that provides schools, community groups a place to hold an event or camp in an amazing setting. It is situated at the head of Lyttelton Harbour and the property is 350ha. It now plays a vital role in the wellbeing of the city of Christchurch and has become known as a place where life is celebrated, where knowledge is sought and where every year thousands of people are refreshed, strengthened and inspired.

Entity Structure

Operational

The Living Springs camp and facilities are run by 15 permanent staff, in adventure activities, catering, housekeeping and administration, with three staff to manage property and maintenance. Casual staff are used to meet our service demands in our busiest periods. Living Springs runs a tight financial line in order to remain a sustainable organisation while also providing a high standard of service to the people of Christchurch and beyond, hosting groups and running camps. Resources are always maximised and the structural organisation has been refined and detailed to utilise existing staff fully and reduce inefficiencies. Most staff are trained in several areas and can be called upon to work in other departments at short notice.

Governance

The Trustees of Living Springs consist mainly of the Founding Family members who still have an interest in the mission of Living Springs and the direction the camp is taking. Although less involved with the operational management of the camp the Trustees give overarching support and guidance. The Living Springs Board is appointed by the Trustees and reports to them throughout the year. The Board currently consists of four members including the Executive Director, and has a more direct influence over the operational management of Living Springs. The Board meet throughout the year to discuss strategic direction, financials, health & safety, marketing, communications, fundraising and projects as well as any other issues. Living Springs is an independent entity without any relationships to other governing body on a regional or national scale.



Main Sources of Entity's Cash and Resources

The bulk of guests are highly price sensitive - such as schools and community groups. Living Springs constantly strives to provide high quality environments for them whilst maintaining its accessibility to these groups.

Revenue at Living Springs is generated from the following sources:

- . the provision of Food and Accommodation as a service
- the provision of Adventure Activities and Programmes as a service
- the provision of Meeting spaces and Venues as a service
- · leases on farm land and house rentals
- · Occasional sale of farm stock.

This revenue allows for the provision of core services. However, in order to drive new initiatives, remain sustainable and maintain the facilities the shortfall is obtained through funding such as grants or donations. These are applied to upgrades to meet the mission of providing a high quality environment. This can apply to some operational expenses, capital projects or other events.

Main Methods Used by Entity to Raise Funds

All fundraising for operational and capital projects is done in-house. Limited corporate sponsorship allows some children to attend camps run by Living Springs.

Entity's Reliance on Volunteers and Donated Goods or Services

Volunteers

Twice yearly, an intake of 6-8 international volunteers apply to work at Living Springs through the Aotearoa Cultural and Volunteer Exchange Programme, though this was interupted this year due to Covid. As a result we were able to involve several New Zealanders who had been looking to go overseas but couldn't. These volunteers are trained in most departments and work at camp. They become part of the Living Springs community and the operation of the camp and high standard of the facilities, depends on their contribution.

Living Springs depends also on 40 young leaders, aged 16+, who donate their time in the school holidays to run the Kids Camp Holiday Programme. This is a four night camp and the high level of supervision required is met by these leaders. These volunteers attend Springboard Leadership Development camp to gain valuable leadership skills.

Several years ago a commitment was made to improving the biodiversity and health of the environment on the Living Springs property and a number of large scale re-vegetation projects were commenced. Corporate and community groups volunteer their time to environmental projects and in the past five years over 25,000 native trees have been planted out with the help of these volunteers.

Donated Goods and Services

The main source of donated goods and services to Living Springs comes in the form of in-kind work, particularly when dealing with contractors. From smaller donations of food through Food Services for Kids Camp to larger contributions of project management components of larger capital projects and management support through business mentorship.

Approval of Financial Report

Living Springs Trust For the year ended 31 March 2021

The Trustees are pleased to present the approved financial report including the historical financial statements of Living Springs Trust for year ended 31 March 2021.

APPROVED

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Trustee <u>J. C. Mon</u>	
Date <u>21. 9. 21</u>	
Trustee	<u> </u>
Date 21/09/21.	
Physical Address 218 Bamfords Road, RD 1, Lyttelton, New Zealand, 8971	Date of Formation May 15th, 1973

Trustees

Anne Morrow David Down Eddi Down John Down Jo Down Ken Lord Paul Morrow Roger Roxburgh Valerie Roxburgh

Bankers Bank of New Zealand

Accountants Astute Mode Limited

Independent Auditors Smith and Jack Chartered Accountants



These accounts are subject to Audit; please refer to the Audit Report

Statement of Service Performance

Living Springs Trust For the year ended 31 March 2021

'What did we do?', 'When did we do it?'

Description of Entity's Outcomes

The mission is to "create high quality environments where people have experiences that enrich them as human beings, enable them to grow stronger together and inspire them to live life to the full".

Living Springs is a valued and well utilised facility used by a large number of people from all over the Canterbury region and beyond. The majority of visitors are school children and people connected though community organisations. Living Spring main camping facility is located 25 minutes from Christchurch on a large hillside property overlooking Lyttelton Harbour.

The natural bush setting is therapeutic and has a positive impact on everyone who visits by fostering wellbeing, enriching lives and developing resilience. It was a popular choice in the financial year ending March 31, 2021 for many healthrelated camps, and we welcomed once again Camp Quality and Child Cancer for children with cancer, Jolt Dance for children with disabilities and many other community groups. A high standard of hospitality including accommodation, catering and activities being provided, Living Springs has become a special place to many and connects people across the generations.

Description and Quantification of the Entity's Outputs	2021	2020
Total Visitors	8,551	11,369
Total nights accomodation	14,603	21,483
Primary Schools - visitors	4,375	4,393
Primary Schools - hosted	64	71
Primary Schools - nights	8,099	8,322
Secondary Schools - visitors	1,153	1,121
Secondary Schools - hosted	26	22
Secondary Schools - nights	1,643	1,437
Tertiary - visitors	156	490
Tertiary - hosted	3	11
Tertiary - nights	224	1,307
Corporate Groups - visitors	291	245
Corporate Groups - hosted	18	10
Corporate Groups - nights	178	146
Wider Community - visitors	1,427	3,008
Wider Community - hosted	65	105
Wider Community - nights	2,050	5,125
Church Groups - visitors	607	1,331
Church Group - hosted	17	24
Church Groups - nights	877	2,998
Weddings - visitors	190	192
Weddings - hosted	2	4
Weddings - nights	122	229
Kids Camp - visitors	352	503
Kids Camp - hosted	5	10
Kids Camp - nights	1,408	1,801
NCEA Study Camp - visitors	59	86
NCEA Study Camps - hosted	3	5
NCEA Study Camp - nights	118	118

6

Statement of Service Performance

Living Springs Trust For the year ended 31 March 2021

Additional Output Measures

The development of programmes and camps reflect the mission statement and is at the heart of the operations at Living Springs. There are several areas of focus but the main areas for the financial year ending March 31, 2021, were: the Aorangi Sponsorship Programme; Ecosanctuary; Environmental Education; Leadership Development and Living Springs Camping Collective. It is important that camp is as accessible as possible to all socio-economic groups, including lower-decile schools.

The Aorangi Sponsorship Programme's purpose is to fundraise money to cover fees allowing lower-decile schools to attend camp. In this financial year, Covid upset plans and only 3 of the usual 8 sponsored camps were held. The Aorangi funding also enabled Senior High School students to attend study camps. In 2020 Haeata attended two sponsored camps, and Linwood one sponsored camp with an academic focus, with students heading back home with additional credits and experiences that impacted their lives in a positive way.

Kids Holiday Camps are subsidised by Living Springs. There is a big investment made into training the leaders to an excellent standard. This has become a strong network of young people who then take these leadership skills into their communities. The holiday camp is not only a great experience for the campers but also a service for parents and caregivers. The holiday camp is OSCAR accredited and some campers are subsidised by WINZ to attend. Others are from foster families and the camp offers respite care for many caregivers.

One of the unique characteristics of Living Springs is the endowment of a rich environment of flora and fauna. A strong partnership is developing with the Banks Peninsula Conservation Trust, The Summit Road Society, the Christchurch City Council, ECan, Whaka Ora, Healthy Harbour and other environmental groups to combine forces and create a Southern Port Hills Ecological Hub. This has sharpened the environmental focus and as an organisation, Living Springs recognises the opportunities and responsibilities this brings. To date over 25,000 native trees have been planted, and access paths are currently being developed to help campers engage more fully with the special qualities of the place. Predator control, planting, land management and Environmental Education are now a large focus of the strategic plan, and EcoCamps were once again held for Diamond Harbour School funded with support from the Lyttelton Port Company and Governors Bay School.

Living Springs continues to make the swimming pool available for community use, kayak training and school swimming sports; supports local community groups such as Diamond Harbour rugby club, Governors Bay Volunteer Fire Brigade, local schools, environmental groups, walking groups, Single-Track Mountain biking group and other community groups.

As Living Springs matures as an organisation, the impact it has on people has become more evident over the years. The understanding of how to be a sustainable Charitable Trust that can provide an ongoing service for more than 45 years, is something Living Springs does well and is determined to continue this service for future generations.

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Statement of Financial Performance

Living Springs Trust For the year ended 31 March 2021

'How was it funded?' and 'What did it cost?'

Account	No	otes 2021	2020
Revenue			
Donations, fundraising and other similar revenue **			
Donations, fundraising and other similar revenue		92,970	244,804
MSD Grant/donation		12,462	10,488
Revenue from providing goods or services		1119/05/	12310
Main Camp, Pool and Adventure Camping	1	1.025,047	1,360,770
Animal and Wool Sales	1	8,055	11,751
Property and Farm Rents	1	85,513	75,658
Total Revenue from providing goods or services		1,118,615	1,448,179
Interest, dividends and other investment revenue	1	3,975	4,441
Other revenue	1	261,274	13,196
Total Revenue		1,489,296	
Expenses			
Volunteer and employee related costs	3	696,515	819,191
Costs related to providing goods or service		521,608	642,303
Other expenses	2 2 2	12,844	6,318
Depreciation	2	242,785	245,012
Grants and donations made	2	6,200	7,550
Total Expenses	177.7	1,479,952	1,720,375
Surplus/(Deficit) for the Year		9,344	733
Account	Notes	2021	2020
Assets			
Current Assets	29411		12757272
Bank accounts and cash	4	345,095	311,617
Debtors and prepayments	4 4	211,349	127,227
Inventory	4	15,379	12,569
Other Current Assets	4	389	389
Total Current Assets		572,212	451,802
Non-Current Assets			
Property, Plant and Equipment	6	5,220,098	5,419,697
Investments	4	6,862	6,862
Other non-current assets	4	145,000	145,000
Total Non-Current Assets		5,371,960	5,571,559
Total Assets		5,944,172	6,023,361
Liabilities			
Current Liabilities		233553489567	10100-001000
Creditors and accrued expenses	5	125,948	134,476
Employee costs payable	5	33,725	31,546
Deposits held		68,877	167,136
Unused donations and grants with conditions	5	27,190	11,115
Other current liabilities	5	4,200	4,200
Total Current Liabilities		259,941	348,473
Total Liabilities		259,941	348,473
Total Assets less Total Liabilities (Net Assets)		5,684,231	5,674,888
Accumulated Funds			
Accumulated surpluses or (deficits)	7	2,731,017	2,837,593
Reserves - Donations and Grants Recognised	7	2,953,214	2,837,295
Total Accumulated Funds		5,684,231	5,674,888

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These accounts are subject to Audit; please refer to the Audit Report

Statement of Cash Flows

Living Springs Trust For the year ended 31 March 2021

Account	2021	2020
Cash Flows from Operating Activities		
Donations, fundraising and other similar receipts	109.045	219,630
Receipts from providing goods or services	1.050.832	1.530.375
Interest, dividends and other investment receipts	3.975	4,441
Cash receipts from other operating activities	260.867	13,122
GST	(4.507)	(5,108)
Payments to suppliers and employees	(1,244,394)	(1,493,972)
Donations or grants paid	(6,200)	(7,550)
Cash flows from other operating activities	(91,750)	96,559
Total Cash Flows from Operating Activities	77,867	357,497
	0.547.00	10000
Cash Flows from Investing and Financing Activities		
Receipts from sale of property, plant and equipment	500	813
Payments to acquire property, plant and equipment	(44,889)	(245,748)
Payment to purchase investments	0	2,906
Total Cash Flows from Investing and Financing Activities	(44,389)	(242,029)
Net Cash Flows	33,478	115,468
Cash Balances		
Cash and cash equivalents at beginning of period	311,617	196,149
Cash and cash equivalents at end of period	345,095	311,617
Net change in cash for period	33,478	115,468

Notes to the Performance Report Living Springs Trust For the year ended 31 March 2021

. Analysis of Revenue	2021	2020
Donations, fundraising and other similar revenue		
Donations and Grants	92,970	244,804
MDS Funding	12,462	10,488
Total Donations, fundraising and other similar revenue	105,432	255,292
Revenue from providing goods or services		- 01
Main Camp, Pool and Adventure Camping		
Sales - Community	334,114	689,915
Sales - Corporate	24,607	23,808
Sales - Functions	7,913	9,670
Sales - Schools	658,195	637,273
Income -Book	217	104
Total Main Camp, Pool and Adventure Camping	1,025,047	1,360,770
Animal and Wool Sales	28.000.000.0	
Sales - Farm Park - Animals	6,260	9,964
Sales - Farm Park	1,380	1,788
Sales - Farm Park - Wool Sales	415	C
Total Animal and Wool Sales	8,055	11,751
Property and Farm Rents	C20021	000003
Rent Received	85.513	75,658
Total Property and Farm Rents	85,513	75,658
Total Revenue from providing goods or services	1,118,615	1,448,179
Interest, dividends and other investment revenue	27.1110220020	
Dividends and Rebates	212	0
Interest Income	3,763	4,441
Total Interest, dividends and other investment revenue	3,975	4,441
Other revenue		
Miscellaneous Income	260,867	13,122
Sale of Assets	407	74
Total Other revenue	261,274	13,196

2021

Miscellaneous Income \$179,248.88 relates to recognition of wage subsidy received due to COVID19, this income has been used to offset the wages expense. \$80,067.70 relates to income from sale of logs removed by Laurie Forestry Ltd.

2020

*Miscellaneous Income - \$13,121.92 relates to recognition of wage subsidy received due to COVID19, this income has been used to offset the wages expense.

Notes to the Performance Report Living Springs Trust For the year ended 31 March 2021

2. Analysis of Expenses	2021	202
Volunteer and employee related costs	24 2	
ACC	5,353	7,19
FBT Expense	1,414	2,37
Kiwisaver Expense	15,170	19,69
Other Staff costs	20,060	
Payroll Fees	2,663	2,70
Staff Training	7,064	1,98
Wages	584,453	710,52
Wages - Housekeeping	34,382	40,73
Wages - Maintenance	6,531	6,67
Volunteer Costs	19,486	27,31
Total Volunteer and employee related costs	696,515	819,19
Costs related to providing goods or services	4 225	44.00
Accounting Fee	4,335	11,28
Adventure Costs	3,285	4,09
Advertising Real-Charges	1,632	2,47
Bank Charges		94
Contracting	2.725	6,97
Consulting Consumables		
Consumables - Housekeeping	12,958	12,66
Eco Work	13,067	2.57
Edertainment	074-021	1,49
Food Purchases	1,187	266,28
NOVE REPORTED IN THE REPORT OF A REPORT	183,163	
Freight, Courier, Postage	407 929	90
General Expenses	1.172,8-3	8,46
Heat, Light & Power	60,287	65,82
Horse Costs	0	7
Insurance IT Costs	67,786	75,73
AND STORE AND A	1,137	3,55
Linen Livestock - Cost of Sales	5,151 3,950	7,40
Low Value assets to expense	3,783	5,95
LS Camps Expenses	1,264	2,91
Marketing	0	2,91
Merchant Service Fee Charges	1,713	1,64
Motor Vehicle - Fuel Costs	8,409	12,97
Motor Vehicle - Maintenance Costs	11,395	5,93
Motor Vehicle - Registration, Warrants & Road User Charges	1,587	3,49
Printing, Stationery & Photocopying	3.473	4.75
Rates	1,506	3,88
Repairs & Maintenance	84,125	41,51
Safety Costs	5,510	11,31
Stock Upkeep Exp	1,134	1,96
Subscriptions	5,054	6,69
Subsidised events	11,970	20,04
Telephone_Internet	8,005	11,62
Transport	1,035	5,20
Travel	0	
Vet and Animal Health	470	34
Waste Management Costs	4,516	5,78
Website	2,449	2,64
Total Costs related to providing goods or services	521,608	642,30
Grants and donations made	021,000	042,00
Donations Made	6,200	7,55
Total Grants and donations made	6,200	7,55
Other expenses	- 10 T	177
Audt Fee	4,200	4,43
Entertainment - Non deductible	1,324	1,62
Interest Expense - IRD	7	
Legal Fees	6,552	3
Loss on Sale of Asset	761	26
Total Other expenses	12,844	6,31
Depreciation		200
Depreciation (Non-operational)	150,917	156,91
Depreciation (Operational)	91,867	88,10
Total Depreciation	242,785	245,012

Assets under \$500 has been renamed to Low Value assets to expense for the 2021 Fianancial Year.



14

Notes to the Performance Report Living Springs Trust For the year ended 31 March 2021

3. Volunteer Costs

The volunteers are a housed in a Living Springs owned house. Whilst we have been accurately able to represent the food, power, phone and internet costs associated with this accommodation, it is almost impossible to accurately represent the cost to maintain that house, the rates and the rent foregone. An estimate of these is based on \$10 per night occupied, applied to the nights occupied and the number of people housed. This estimate works out at \$25,550 for the year ended March 31 2021 and \$25,620 for the year ended March 31 2020. In addition to Volunteer costs listed in the Statement of Financial Performance.

4. Analysis of Assets	2021	202
Bank accounts and cash		N. 000403
Call Account	243,540	105,03
Founders Field	0	
Operating Account	87,180	131,01
Special Accounts (Aorangi)	14,374	25,57
Term Deposits	0	50,00
Total Bank accounts and cash	345,095	311,61
Debtors and prepayments	and second a	
Accounts Receivable	142,506	57.36
Prepayments - Insurance	66,953	67,75
Prepayments - Other	1,890	2.09
Total Debtors and prepayments	211,349	127,22
Inventory	an starte	(Message
SOH - Kitchen	9.609	5.54
	5.770	7.02
SOH - Livestock Total Inventory	15,379	12,50
Other current assets	10,075	12,00
	389	-
Withholding tax paid		3
Total Other current assets	389	38
Investments		
Shares Total Investments	6.862 6.862	6,86
Stares Total Investments		
Total Investments	6,862	6,86
Total Investments		
Total Investments . Analysis of Liabilities Creditors and accrued expenses	6,862 2021	6,86 202
Total Investments Analysis of Liabilities Creditors and accrued expenses Accounts Payable	6,862 2021 98,584	6,86 202 116,31
Total Investments Analysis of Liabilities Creditors and accrued expenses Accounts Payable GST	6,862 2021 98,584 24,529	6,86 202 116,31 15,41
Total Investments Analysis of Liabilities Creditors and accrued expenses Accounts Payable GST FBT Payable	6,862 2021 98,584 24,529 2,189	6,88 202 116,31 15,41 2,37
Total Investments Analysis of Liabilities Creditors and accrued expenses Accounts Payable GST FBT Payable Visa - Denis Aldridge	6,862 2021 98,584 24,529 2,189 547	6,8/ 20: 116,3 15,4 2,3 3 3
Total Investments Analysis of Liabilities Creditors and accrued expenses Accounts Payable GST FBT Payable Visa - Denis Aldridge	6,862 2021 98,584 24,529 2,189	6,81 201 116,31 15,41 2,31 37
Total Investments Analysis of Liabilities Creditors and accrued expenses Accounts Payable GST FBT Payable Visa - Denis Alchige Total Creditors and accrued expenses Employee costs payable	6,862 2021 98,584 24,529 2,189 647 125,948	6,86 202 118,37 15,47 2,37 37 134,47
Total Investments Analysis of Liabilities Creditors and accrued expenses Accounts Payable GST FBT Payable Visa - Dens Aldridge Total Creditors and accrued expenses	6,862 2021 98,584 24,529 2,189 547	6,86 202 118,37 15,47 2,37 37 134,47
Total Investments Analysis of Liabilities Creditors and accrued expenses Accounts Payable GST FBT Payable Visa - Denis Alchige Total Creditors and accrued expenses Employee costs payable	6,862 2021 98,584 24,529 2,189 647 125,948	6,81 20: 116.3 15,4 2,3 3 134,4 26,5
Total Investments Analysis of Liabilities Creditors and accrued expenses Accounts Payable GST FBT Payable Visa - Denis Aldridge Total Creditors and accrued expenses Employee costs payable Holiday Pay Accrual Wages Payable	6,862 2021 98,584 24,529 2,189 647 125,948 25,052	6,81 202 116,31 15,41 2,33 31 134,42 26,51 4,92
Total Investments Analysis of Liabilities Creditors and accrued expenses Accounts Payable GST FBT Payable Visa - Dens Aldridge Total Creditors and accrued expenses Employee costs payable Holiday Pay Accrual Wages Payable Total Employee costs payable	6,862 2021 98,584 24,529 2,189 547 125,948 25,052 8,673	6,81 202 116,31 15,41 2,33 31 134,42 26,51 4,92
Total Investments Analysis of Liabilities Creditors and accrued expenses Accounts Payable GST FBT Payable Visa - Dens Aldridge Total Creditors and accrued expenses Employee costs payable Holiday Pay Accrual Wages Payable Total Employee costs payable	6,862 2021 98,584 24,529 2,189 547 125,948 25,052 8,673	6,8 20 116,3 15,4 2,3 3 134,4 26,5 4,9 31,5
Total Investments Analysis of Liabilities Creditors and accrued expenses Accounts Payable GST FBT Payable Visa - Denis Aldridge Total Creditors and accrued expenses Employee costs payable Holiday Pay Accrual Wages Payable Total Employee costs payable Dused donations and grants Deposits Collected	6,862 2021 98,584 24,529 2,189 647 125,948 25,052 8,673 33,725	6,8 20 116.3 15.4 2,3 3 134.4 26,5 4,9 31,5 57,7(
Total Investments Analysis of Liabilities Creditors and accrued expenses Accounts Payable GST FBT Payable Visa - Denis Aldridge Total Creditors and accrued expenses Employee costs payable Holiday Pay Accrual Wages Payable Total Employee costs payable Unused donations and grants Deposits Collected Receipts in Advance	6,862 2021 98,584 24,529 2,189 647 125,948 25,052 8,673 33,725 65,877 0	6,81 202 116,31 15,41 2,32 31 134,42 26,51 4,92 31,54 67,76 99,32
Total Investments Analysis of Liabilities Creditors and accrued expenses Accounts Payable GST FBT Payable Visa - Dens Aldridge Total Creditors and accrued expenses Employee costs payable Holiday Pay Accrual Wages Payable Total Employee costs payable Unused donations and grants Deposits Collected Receipts in Advance Total Unused donations and grants	6,862 2021 98,584 24,529 2,189 647 125,948 25,062 8,673 33,725 68,877	6,81 202 116,31 15,41 22,32 31 134,42 26,51 4,92 31,54 67,76 99,32
Total Investments Analysis of Liabilities Creditors and accrued expenses Accounts Payable GST FBT Payable Visa - Denis Aldridge Total Creditors and accrued expenses Employee costs payable Holiday Pay Accrual Wages Payable Total Employee costs payable Unused donations and grants Deposits Collected Receipts in Advance Total Unused donations and grants Unused donations and grants Unused donations and grants Unused donations and grants	6,862 2021 98,584 24,529 2,189 647 125,948 25,052 8,673 33,725 65,877 0 68,877	6,8/ 200 116,3/ 15,4/ 2,3/ 3/ 134,4/ 26,5/ 4,9/ 31,5/ 67,7/ 99,3/ 167,1/
Total Investments Analysis of Liabilities Creditors and accrued expenses Accounts Payable GST FBT Payable Visa - Denis Aldridge Total Creditors and accrued expenses Employee costs payable Holiday Pay Accrual Wages Payable Total Employee costs payable Unused donations and grants Unused donations	6,862 2021 98,584 24,529 2,189 547 125,948 25,052 8,673 33,725 65,877 0 68,877 27,190	6,84 202 116.3 15,4 2,3 3 134,4 26,5 4,9 31,5 4 31,5 57,74 99,32 167,12 11,11
Total Investments Analysis of Liabilities Creditors and accrued expenses Accounts Payable GST FBT Payable Visa - Denis Aldridge Total Creditors and accrued expenses Employee costs payable Holiday Pay Accrual Wages Payable Total Employee costs payable Unused donations and grants Unused donations and grants Unused donations and grants with conditions Unspent donations and grants with conditions	6,862 2021 98,584 24,529 2,189 647 125,948 25,052 8,673 33,725 65,877 0 68,877	6,86 202 116,31 15,41 2,37 37 134,47 26,56 4,95 31,54 67,76 99,35 167,13 11,11
Total Investments Analysis of Liabilities Creditors and accrued expenses Accounts Payable GST FBT Payable Visa - Denis Aldridge Total Creditors and accrued expenses Employee costs payable Holday Pay Accrual Wages Payable Total Employee costs payable Unused donations and grants Deposits Collected Receipts in Advance Total Unused donations and grants Unused donations Unused donations and grants Unused donations Un	6,862 2021 98,584 24,529 2,189 647 125,948 25,052 8,673 33,725 65,877 0 68,877 0 68,877 27,190 27,190	6,86 202 116,31 15,41 2,37 134,47 134,47 26,55 4,95 31,54 67,78 99,35 167,13 11,11 11,11
Total Investments	6,862 2021 98,584 24,529 2,189 547 125,948 25,052 8,673 33,725 65,877 0 68,877 27,190	6,86



Notes to the Performance Report Living Springs Trust For the year ended 31 March 2021

6. Property, Plant and Equipment

This Year - 2021	Opening Carrying Amount	Purchases	Sales / Disposals / Transfers	Current Year Depreciation	Closing Carrying Amount
Land	1,156,297				1,156,297
Land Improvements	2,163,241			95,587	2,067,654
Buildings	1,490,795			70,298	1,420,497
Plant and Equipment	558,326	32,262	854	68,902	520,831
Furniture and Fittings	17,035			4,501	12,535
Motor Vehicles	18,446			3,058	15,388
Office Equipment	1,801			438	1,363
Property, Plant and Equipment	5,405,942	32,262	854	242,784	5,194,565
Capital Works in Progress	13,755	13,502	1,724		25,533
Total Property, Plant and Equipment	5,419,697	45,764	2,578	242,784	5,220,098

The capital works in progress transfers are moving the completed projects to the relevant fixed assets.

Last Year - 2020	Opening Carrying Amount	Purchases	Sales / Disposals / Transfers	Current Year Depreciation	Closing Carrying Amount
Land	1,156,297				1,156,297
Land Improvements	2,268,090			104,849	2,163,241
Buildings	1,477,396	83,286		69,887	1,490,795
Plant and Equipment	310,814	305,382	132	57,738	558,326
Furniture and Fittings	23,032	1,788		7,784	17,036
Motor Vehicles	23,290		867	3,977	18,445
Office Equipment	2,578	0		777	1,801
Property, Plant and Equipment	5,261,498	390,456	999	245,012	5,405,942
Capital Works in Progress	200,938	203,001	390,184		13,755
Total Property, Plant and Equipment	5,462,436	593,457	391,183	245,012	5,419,697

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For the year ended 31 March 2021

7. Accumulated Funds

This Year - 2021	Accumulated Surplus / Deficits	Reserves	Total
Opening Balance	2,837,593	2,837,295	5,674,888
Surplus/(Deficit)	9,344		9,344
Transfer to Reserve - Donations and Grants Recognised	(115,920)	115,920	0
Closing Balance	2,731,017	2,953,214	5,684,231
Last Year - 2020	Accumulated Surplus / Deficits	Reserves	Total
Opening Balance	3,081,663	2,592,491	5,674,154
Surplus/(Deficit)	733		733
Transfer to Reserve - Donations and Grants Recognised	(244,804)	244,804	٥
Closing Balance	2,837,593	2,837,295	5,674,888

A Donations and Grants Recognised reserve has been added to Accumulated Funds. This has been added so as the Accumulated Surpluses or Deficits, better represent the true operational performance. Also to show that it is the reserve which has contributed to asset growth and helped to sustain operational performance.

8. Commitments

Living Springs Trust has two operating leases, one being for a Sanitary Bins through Cannon at a cost of \$216 per month and the other being for a Photocopier with Business Distributors Ltd at a monthly costs of approximately \$240. Both leases are ongoing.

9. Contingent Liabilities and Guarantees

The BNZ holds a Letter of Credit to the value of \$15,600 for iPayroll Limited. iPayroll Limited is the third party intermediary which facilitates the payment of Living Springs staff and the relevant compliance payments due to the IRD. This is in place to ensure payroll funds are available for iPayroll to pay the Living Springs staff. This is a requirement iPayroll Limited has for all its customers.

Notes to the Performance Report

Living Springs Trust For the year ended 31 March 2021

10. Related Parties	2021	2020
Loan		
Denis Aldridge	145,000	145,000

Denis Aldridge is the part of the senior management of Living Springs Trust. The Trust sold 79 Bamfords Road to Denis in July 2016. The sale price negotiated between the Trust and Denis was based on a valuation performed by a registered valuer. The Trust agreed to provide Vendor Finance to the value of \$145,000. This is secured by a registered second mortgage and is repayable upon the subsequent sale of the property. Interest charged on the loan to 31 March 2021 was \$3,183. (2020: \$3,183)

11. Ability to Continue Operating

The entity will continue to operate for the foreseeable future.

Correction of Errors
 There were no correction of significant errors within the year ended March 31, 2021.

People who help us

As a Charitable Trust, Living Springs aims to make camp affordable for everyone. To help us with projects and upgrades we are thankful for financial support. With the help of our sponsors, donors and grants, we are able to offer so much more to our campers, and achieve many more of our goals and dreams.

People leave Living Springs inspired, refreshed and hopeful of a future with promise. In this fincancial year, Covid upset plans and only 3 of the usual 8 Aorangi sponsored school camps were held. The Aorangi Sponsorship Programme enables schools from vulnerable communities attend camp.

Our partners are a cornerstone of the work we do and enable Living Springs to be more and provide more of what the Christchurch community needs. Thank you for being part of it.

We really appreciate

Opportunities to support Living Springs

Partner with Living Springs to build an exceptional organisation and facility and help us to share the Living Springs experience with as many people as possible. Donate today to Aorangi Sponsorship Programme, or the Living Springs Camping Collective. Alternatively, donations can be made that directly impact the environment by supporting the purchase of trees and combi-guards. Donations can be made directly through the website at <u>www.livingsprings.co.nz</u> or by contacting the office on <u>support@livingsprings.co.nz</u>

Living Springs is a registered Charitable Trust and donations may qualify for a 33% tax rebate.











































CERT

Tour local Gaming Trust committed to 100% local funding













Living Springs

218 Bamfords Road RD 1 Lyttelton 8971 (03) 329-9788 www.livingsprings.co.nz